

# Sierra Leone

## 2015 Scorecard

Political	Defence & Security Policy	Legislative Scrutiny	2
		Defence Committee	1
		Defence Policy Debated	1
		CSO Engagement	1
		International AC Instruments	3
		Public Debate	1
		AC Policy	2
		AC Institutions	1
		Public Trust	1
		Risk Assessments	0
		Defence budgets	Acquisition Planning
	Budget Transparency & Detail		1
	Budget Scrutiny		1
	Budget Publicly Available		0
	Defence Income		1
	Internal Audit		1
	External Audit		2
	Other Political Areas	Natural Resources	1
		Organised Crime Links	2
		Organised Crime Policing	0
		Intelligence Services Oversight	1
Intelligence Services Recruitment		1	
Export Controls		2	
Finance	Asset Disposals	Asset Disposal Controls	1
		Asset Disposal Scrutiny	1
	Secret Budgets	Percentage Secret Spending	2
		Legislative Access to Information	1
		Secret Program Auditing	1
		Off-budget Spending in Law	2
		Off-budget Spending in Practice	4
		Information Classification	1
	Links to Business	Mil. Owned Businesses Exist	2
		Mil. Owned Business Scrutiny	2
Unauthorised Private Enterprise		1	
Personnel	Leadership	Public Commitment	1
		Measures for Corrupt Personnel	2
		Whistleblowing	1
		Special Attention to Sensitive Personnel	1
	Payroll and Recruitment	Numbers of Personnel Known	2
		Pay Rates Openly Published	1
		Well-established Payment System	1
		Objective Appointments	2
Objective Promotions	1		

	<b>Conscription</b>	Bribery to Avoid Compulsory Conscription	
		Bribery for Preferred Postings	3
	<b>Salary Chain</b>	Ghost Soldiers	2
		Chains of Command and Payment	2
	<b>Values, Standards, Other</b>	Code of Conduct Coverage	2
		Code of Conduct Breaches Addressed	2
		AC Training	1
Prosecution Outcomes Transparent		2	
	Facilitation Payments	1	
<b>Operations</b>	<b>Controls in the Field</b>	Military Doctrine	2
		Operational Training	1
		AC Monitoring	1
		Controls on Contracting	1
		Private Military Contractors	2
<b>Procurement</b>	<b>Government Policy</b>	Legislation	1
		Transparent Procurement Cycle	0
		Oversight Mechanisms	1
		Purchases Disclosed	1
		Standards Expected of Companies	0
	<b>Capability Gap</b>	Strategy Drives Requirements	1
		Requirements Quantified	1
	<b>Tendering</b>	Open Competition v. Single-Sourcing	1
		Tender Board Controls	2
		Anti-Collusion Controls	1
	<b>Contract Delivery / Support</b>	Procurement Staff Training	1
		Complaint Mechanisms for Firms	2
		Sanctions for Corruption	1
	<b>Offsets</b>	Due Diligence	1
		Transparency	1
		Competition Regulation	0
	<b>Other</b>	Controls of Agents	0
Transparency of Financing Packages		0	
Subsidiaries / Sub-Contractors		0	
Political Influence		2	