

# Namibia

## 2015 Scorecard

Political	Defence & Security Policy	Legislative Scrutiny	2
		Defence Committee	2
		Defence Policy Debated	2
		CSO Engagement	1
		International AC Instruments	3
		Public Debate	1
		AC Policy	2
		AC Institutions	2
		Public Trust	2
		Risk Assessments	1
	Defence budgets	Acquisition Planning	1
		Budget Transparency & Detail	2
		Budget Scrutiny	2
		Budget Publicly Available	2
		Defence Income	1
		Internal Audit	0
		External Audit	2
	Other Political Areas	Natural Resources	0
		Organised Crime Links	2
		Organised Crime Policing	1
Intelligence Services Oversight		0	
Intelligence Services Recruitment		0	
Export Controls		1	
Finance	Asset Disposals	Asset Disposal Controls	1
		Asset Disposal Scrutiny	0
	Secret Budgets	Percentage Secret Spending	0
		Legislative Access to Information	0
		Secret Program Auditing	0
		Off-budget Spending in Law	
		Off-budget Spending in Practice	2
		Information Classification	2
	Links to Business	Mil. Owned Businesses Exist	1
		Mil. Owned Business Scrutiny	0
Unauthorised Private Enterprise		3	
Personnel	Leadership	Public Commitment	3
		Measures for Corrupt Personnel	2
		Whistleblowing	0
		Special Attention to Sensitive Personnel	1
	Payroll and Recruitment	Numbers of Personnel Known	0
		Pay Rates Openly Published	3
		Well-established Payment System	4
		Objective Appointments	3
Objective Promotions	2		

	<b>Conscription</b>	Bribery to Avoid Compulsory Conscription	
		Bribery for Preferred Postings	
	<b>Salary Chain</b>	Ghost Soldiers	3
		Chains of Command and Payment	3
	<b>Values, Standards, Other</b>	Code of Conduct Coverage	3
		Code of Conduct Breaches Addressed	1
		AC Training	2
Prosecution Outcomes Transparent		2	
	Facilitation Payments	3	
<b>Operations</b>	<b>Controls in the Field</b>	Military Doctrine	1
		Operational Training	1
		AC Monitoring	2
		Controls on Contracting	0
		Private Military Contractors	4
<b>Procurement</b>	<b>Government Policy</b>	Legislation	0
		Transparent Procurement Cycle	0
		Oversight Mechanisms	2
		Purchases Disclosed	2
		Standards Expected of Companies	0
	<b>Capability Gap</b>	Strategy Drives Requirements	2
		Requirements Quantified	2
	<b>Tendering</b>	Open Competition v. Single-Sourcing	2
		Tender Board Controls	2
		Anti-Collusion Controls	2
	<b>Contract Delivery / Support</b>	Procurement Staff Training	2
		Complaint Mechanisms for Firms	4
		Sanctions for Corruption	2
	<b>Offsets</b>	Due Diligence	0
		Transparency	0
		Competition Regulation	0
	<b>Other</b>	Controls of Agents	2
		Transparency of Financing Packages	0
		Subsidiaries / Sub-Contractors	1
Political Influence		2	