

Morocco

2015 Country Summary

Country Recommendations

Morocco's GI ranking in Band F places it in the highest and most critical corruption risk category. To reduce corruption risk and build integrity, security sector reforms are urgently needed across the following issue-areas:

Institutional oversight and accountability

- The 2011 Constitution was a step by the leadership towards greater openness and accountability. This should now be built upon through increased provision for defence and security oversight - there is currently no dedicated legislative committee tasked with exercising oversight over defence policy and spending. Nor does the government publish a defence budget. This information should be released publicly, on an annual basis, and include detailed information on expenditure to help ensure that the budget is spent on arms and equipment that actually meet Morocco's strategic needs.
- Weak institutional oversight combined with a lack of anti-corruption enforcement has enabled those in positions of power to manipulate systems for personal benefit and creates a culture of impunity. Defence involvement in the commercial sector is a major corruption risk. In Morocco, individuals within the military are legally permitted to have beneficial ownership of business such as fishing companies. Our assessment indicates that this is especially prevalent among high-ranking officers. The profit received from these revenue streams is not subject to any review. We recommend that the government explicitly outlaw private enterprise by defence and security institutions and personnel, and that enforcement is overseen by a robust and independent agency, with strong sanctions in place for offenders.
- Morocco has no evidence of an internal or external audit function for the defence sector nor of any institution tasked with building integrity and countering corruption in defence to ensure these funds are appropriately spent. These bodies should be established, allowed to operate independently and allocated adequate financial and human resources to carry out and coordinate its mission effectively and institute regular audits of the MOD.

Engagement with the Public

- The reforms launched since the 2011 Constitution do not include corruption. The MOD could open dialogue with civil society in order to benefit from their expertise in building integrity and allow a space in which civil society can operate and assist in formulating policies to enhance transparency. This would send a strong signal that

the defence sector is there to defend the state and serve the needs of the general population.

- The Moroccan government, unlike Saudi Arabia, Jordan, Tunisia and Iraq, did not complete a government review of the 2015 GI research. We urge the government to take part in this dialogue in future.

Scorecard

Political	Defence & Security Policy	Legislative Scrutiny	0
		Defence Committee	1
		Defence Policy Debated	1
		CSO Engagement	1
		International AC Instruments	3
		Public Debate	1
		AC Policy	0
		AC Institutions	0
		Public Trust	0
		Risk Assessments	0
	Defence budgets	Acquisition Planning	1
		Budget Transparency & Detail	0
		Budget Scrutiny	0
		Budget Publicly Available	1
		Defence Income	1
		Internal Audit	0
		External Audit	0
	Other Political Areas	Natural Resources	0
		Organised Crime Links	3
		Organised Crime Policing	1
Intelligence Services Oversight		0	
Intelligence Services Recruitment		1	
Export Controls		0	
Finance	Asset Disposals	Asset Disposal Controls	0
		Asset Disposal Scrutiny	0
	Secret Budgets	Percentage Secret Spending	0
		Legislative Access to Information	0
		Secret Program Auditing	0
		Off-budget Spending in Law	0
		Off-budget Spending in Practice	2
	Information Classification	1	
	Links to Business	Mil. Owned Businesses Exist	4
		Mil. Owned Business Scrutiny	
Unauthorised Private Enterprise		1	
Personnel	Leadership	Public Commitment	0
		Measures for Corrupt Personnel	0
		Whistleblowing	0
		Special Attention to Sensitive Personnel	0
	Payroll and Recruitment	Numbers of Personnel Known	0
		Pay Rates Openly Published	1

		Well-established Payment System	2
		Objective Appointments	1
		Objective Promotions	1
	Conscription	Bribery to Avoid Compulsory Conscription	
		Bribery for Preferred Postings	0
	Salary Chain	Ghost Soldiers	1
		Chains of Command and Payment	0
	Values, Standards, Other	Code of Conduct Coverage	0
		Code of Conduct Breaches Addressed	0
		AC Training	0
		Prosecution Outcomes Transparent	1
		Facilitation Payments	0
Operations	Controls in the Field	Military Doctrine	0
		Operational Training	0
		AC Monitoring	1
		Controls on Contracting	0
		Private Military Contractors	3
Procurement	Government Policy	Legislation	1
		Transparent Procurement Cycle	0
		Oversight Mechanisms	0
		Purchases Disclosed	0
		Standards Expected of Companies	0
	Capability Gap	Strategy Drives Requirements	1
		Requirements Quantified	0
	Tendering	Open Competition v. Single-Sourcing	0
		Tender Board Controls	0
		Anti-Collusion Controls	1
	Contract Delivery / Support	Procurement Staff Training	0
		Complaint Mechanisms for Firms	2
		Sanctions for Corruption	1
	Offsets	Due Diligence	1
		Transparency	1
		Competition Regulation	0
	Other	Controls of Agents	2
		Transparency of Financing Packages	0
		Subsidiaries / Sub-Contractors	0
		Political Influence	0