

Malawi

2015 Scorecard

Political	Defence & Security Policy	Legislative Scrutiny	2
		Defence Committee	1
		Defence Policy Debated	0
		CSO Engagement	2
		International AC Instruments	2
		Public Debate	2
		AC Policy	2
		AC Institutions	2
		Public Trust	1
		Risk Assessments	0
		Defence budgets	Acquisition Planning
	Budget Transparency & Detail		1
	Budget Scrutiny		1
	Budget Publicly Available		0
	Defence Income		1
	Internal Audit		0
	External Audit		2
	Other Political Areas	Natural Resources	2
		Organised Crime Links	3
Organised Crime Policing		1	
Intelligence Services Oversight		1	
Intelligence Services Recruitment		1	
Export Controls		1	
Finance	Asset Disposals	Asset Disposal Controls	0
		Asset Disposal Scrutiny	1
	Secret Budgets	Percentage Secret Spending	0
		Legislative Access to Information	1
		Secret Program Auditing	0
		Off-budget Spending in Law	1
		Off-budget Spending in Practice	1
		Information Classification	2
	Links to Business	Mil. Owned Businesses Exist	4
		Mil. Owned Business Scrutiny	
Unauthorised Private Enterprise		2	
Personnel	Leadership	Public Commitment	1
		Measures for Corrupt Personnel	2
		Whistleblowing	1
		Special Attention to Sensitive Personnel	2
	Payroll and Recruitment	Numbers of Personnel Known	1
		Pay Rates Openly Published	0
		Well-established Payment System	2
		Objective Appointments	3
Objective Promotions	2		

	Conscription	Bribery to Avoid Compulsory Conscription	
		Bribery for Preferred Postings	
	Salary Chain	Ghost Soldiers	2
		Chains of Command and Payment	3
	Values, Standards, Other	Code of Conduct Coverage	1
		Code of Conduct Breaches Addressed	0
		AC Training	1
		Prosecution Outcomes Transparent	1
Facilitation Payments		1	
Operations	Controls in the Field	Military Doctrine	1
		Operational Training	1
		AC Monitoring	1
		Controls on Contracting	0
		Private Military Contractors	
Procurement	Government Policy	Legislation	1
		Transparent Procurement Cycle	0
		Oversight Mechanisms	2
		Purchases Disclosed	1
		Standards Expected of Companies	1
	Capability Gap	Strategy Drives Requirements	0
		Requirements Quantified	1
	Tendering	Open Competition v. Single-Sourcing	1
		Tender Board Controls	1
		Anti-Collusion Controls	1
	Contract Delivery / Support	Procurement Staff Training	1
		Complaint Mechanisms for Firms	2
		Sanctions for Corruption	2
	Offsets	Due Diligence	
		Transparency	
		Competition Regulation	
	Other	Controls of Agents	0
Transparency of Financing Packages		0	
Subsidiaries / Sub-Contractors		0	
Political Influence		3	