



Benin 2015 Scorecard

Political Defence & Security Policy	I			
Defence Policy Debated	Political	Defence & Security Policy	Legislative Scrutiny	2
CSO Engagement			Defence Committee	2
International AC Instruments 3 Public Debate 1 AC Policy 1 AC Policy 1 AC Institutions 2 Public Trust 2 Risk Assessments 2 Public Trust 3 Acquisition Planning 1 4 Budget Transparency & Detail 4 Budget Scrutiny 1 Budget Publicly Available 4 Defence Income 3 Internal Audit 2 External Audit 1 1 1 1 1 1 1 1 1			Defence Policy Debated	2
Public Debate				2
AC Policy			International AC Instruments	3
AC Institutions			Public Debate	1
Public Trust			AC Policy	1
Risk Assessments			AC Institutions	2
Defence budgets			Public Trust	2
Budget Transparency & Detail Budget Scrutiny Budget Publicly Available Pefence Income Internal Audit External Audit Other Political Areas Natural Resources Organised Crime Links Organised Crime Policing Intelligence Services Oversight Export Controls Asset Disposals Asset Disposal Scrutiny Secret Budgets Percentage Secret Spending Degislative Access to Information Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Asset Disposal Personnel Personnel Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Objective Appointments Objective AppointmentS			Risk Assessments	2
Budget Scrutiny 1 Budget Publicly Available 4 Defence Income 3 Internal Audit 2 External Audit 1 Other Political Areas Natural Resources 4 Organised Crime Links 3 Organised Crime Policing 2 Intelligence Services Oversight 2 Intelligence Services Recruitment 1 Export Controls 1 Asset Disposals Asset Disposal Scrutiny 0 Secret Budgets Percentage Secret Spending 0 Legislative Access to Information 0 Secret Program Auditing 3 Off-budget Spending in Iaw 2 Off-budget Spending in Practice 1 Information Classification 1 Links to Business Mil. Owned Businesse Exist 4 Mil. Owned Businesse Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment 3 Measures for Corrupt Personnel 2 Whistleblowing 1 Special Attention to Sensitive Personnel 1 Payr Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0		Defence budgets	Acquisition Planning	1
Budget Publicly Available			Budget Transparency & Detail	4
Defence Income			Budget Scrutiny	1
Internal Audit			Budget Publicly Available	4
External Audit 1			Defence Income	3
Other Political AreasNatural Resources4Organised Crime Links3Organised Crime Policing2Intelligence Services Oversight2Intelligence Services Recruitment1Export Controls1FinanceAsset Disposals1Asset Disposal Controls1Asset Disposal Scrutiny0Secret BudgetsPercentage Secret Spending0Legislative Access to Information0Secret Program Auditing3Off-budget Spending in Law2Off-budget Spending in Practice2Information Classification1Links to BusinessMil. Owned Businesses Exist4Mil. Owned Businesses ScrutinyUnauthorised Private Enterprise3Unauthorised Private Enterprise3PersonnelLeadershipPublic Commitment3Measures for Corrupt Personnel2Whistleblowing1Special Attention to Sensitive Personnel1Payroll and RecruitmentNumbers of Personnel Known1Pay Rates Openly Published0Well-established Payment System3Objective Appointments0			Internal Audit	2
Personnel Links to Business Personnel Leadership Personnel Payroll and Recruitment Linksligence Services Disposals Crime Policing Intelligence Services Oversight Intelligence Services Recruitment Intelligence Services Oversight Intelligence Services Oversight Intelligence Services Recruitment Intelligence Services Oversight Intelligence Services Intelligence Services Oversight Intelligence Services Oversight Intellig			External Audit	1
Personnel Links to Business Personnel Leadership Personnel Leadership Payroll and Recruitment Pinance Organised Crime Policing Intelligence Services Oversight Intelligence Services Recruitment Intelligence Services Intelligence Recruitment Intelligence Services Recruitment Intelligence Services Recruitment Intelligence Services Recruitm		Other Political Areas	Natural Resources	4
Intelligence Services Oversight 2 Intelligence Services Recruitment 1 Export Controls 1 Finance Asset Disposals Asset Disposal Controls 1 Asset Disposal Scrutiny 0 Secret Budgets Percentage Secret Spending 0 Legislative Access to Information 0 Secret Program Auditing 3 Off-budget Spending in Law 2 Off-budget Spending in Practice 2 Information Classification 1 Links to Business Mil. Owned Businesses Exist 4 Mil. Owned Businesses Exist 4 Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment 3 Measures for Corrupt Personnel 2 Whistleblowing 1 Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Organised Crime Links	3
Intelligence Services Recruitment Export Controls Asset Disposals Asset Disposal Controls Asset Disposal Controls Asset Disposal Scrutiny Percentage Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Public Commitment Measures for Corrupt Personnel Payroll and Recruitment Pay Rates Openly Published Well-established Payment System Objective Appointments O			Organised Crime Policing	2
Finance Asset Disposals Asset Disposal Controls 1 Asset Disposal Controls 1 Asset Disposal Scrutiny 0 Secret Budgets Percentage Secret Spending 0 Legislative Access to Information 0 Secret Program Auditing 3 Off-budget Spending in Law 2 Off-budget Spending in Practice 1 Information Classification 1 Links to Business Mil. Owned Businesses Exist 4 Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment 3 Measures for Corrupt Personnel 2 Whistleblowing 5 Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Intelligence Services Oversight	2
Finance Asset Disposals Asset Disposal Controls 1 Asset Disposal Scrutiny 0 Secret Budgets Percentage Secret Spending 0 Legislative Access to Information 0 Secret Program Auditing 3 Off-budget Spending in Law 2 Off-budget Spending in Practice 2 Information Classification 1 Links to Business Mil. Owned Businesses Exist 4 Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment 3 Measures for Corrupt Personnel 2 Whistleblowing 1 Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Intelligence Services Recruitment	1
Asset Disposal Scrutiny Percentage Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments O			Export Controls	1
Secret Budgets Percentage Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification 1 Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Whistleblowing Special Attention to Sensitive Personnel Pay Rates Openly Published Well-established Payment System Objective Appointments 0	Finance	Asset Disposals	Asset Disposal Controls	1
Legislative Access to Information Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Wumbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments			Asset Disposal Scrutiny	0
Secret Program Auditing Off-budget Spending in Law Off-budget Spending in Practice Information Classification 1 Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments		Secret Budgets	Percentage Secret Spending	0
Off-budget Spending in Law Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Whistleblowing Special Attention to Sensitive Personnel Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments			Legislative Access to Information	0
Off-budget Spending in Practice Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing 1 Special Attention to Sensitive Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments			Secret Program Auditing	3
Information Classification Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments O			Off-budget Spending in Law	2
Links to Business Mil. Owned Businesses Exist Mil. Owned Business Scrutiny Unauthorised Private Enterprise 3 Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments O			Off-budget Spending in Practice	2
Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Payroll and Recruitment Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments Objective Appointments			Information Classification	1
Personnel Leadership Public Commitment Measures for Corrupt Personnel Whistleblowing Special Attention to Sensitive Personnel Numbers of Personnel Known Pay Rates Openly Published Well-established Payment System Objective Appointments O Unauthorised Private Enterprise 3 Measures for Corrupt Personnel PayRates Openly Personnel Numbers of Personnel Known Objective Appointments		Links to Business	Mil. Owned Businesses Exist	4
PersonnelLeadershipPublic Commitment3Measures for Corrupt Personnel2Whistleblowing1Special Attention to Sensitive Personnel1Payroll and RecruitmentNumbers of Personnel Known1Pay Rates Openly Published0Well-established Payment System3Objective Appointments0			Mil. Owned Business Scrutiny	
Measures for Corrupt Personnel Whistleblowing 1 Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Unauthorised Private Enterprise	3
Whistleblowing 1 Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0	Personnel	Leadership	Public Commitment	3
Special Attention to Sensitive Personnel 1 Payroll and Recruitment Numbers of Personnel Known 1 Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Measures for Corrupt Personnel	2
Payroll and RecruitmentNumbers of Personnel Known1Pay Rates Openly Published0Well-established Payment System3Objective Appointments0			Whistleblowing	1
Pay Rates Openly Published 0 Well-established Payment System 3 Objective Appointments 0			Special Attention to Sensitive Personnel	1
Well-established Payment System 3 Objective Appointments 0		Payroll and Recruitment	Numbers of Personnel Known	1
Objective Appointments 0			Pay Rates Openly Published	0
			Well-established Payment System	3
Objective Promotions 2			Objective Appointments	0
			Objective Promotions	2





	Conscription	Bribery to Avoid Compulsory	2
		Conscription	
		Bribery for Preferred Postings	2
	Salary Chain	Ghost Soldiers	1
		Chains of Command and Payment	4
	Values, Standards, Other	Code of Conduct Coverage	3
		Code of Conduct Breaches Addressed	3
		AC Training	1
		Prosecution Outcomes Transparent	3
		Facilitation Payments	2
Operations	Controls in the Field	Military Doctrine	1
		Operational Training	1
		AC Monitoring	1
		Controls on Contracting	0
		Private Military Contractors	2
Procurement	Government Policy	Legislation	0
		Transparent Procurement Cycle	1
		Oversight Mechanisms	2
		Purchases Disclosed	2
		Standards Expected of Companies	1
	Capability Gap	Strategy Drives Requirements	1
		Requirements Quantified	1
	Tendering	Open Competition v. Single-Sourcing	1
		Tender Board Controls	3
		Anti-Collusion Controls	1
	Contract Delivery /	Procurement Staff Training	3
	Support	Complaint Mechanisms for Firms	2
		Sanctions for Corruption	3
	Offsets	Due Diligence	0
		Transparency	0
		Competition Regulation	0
	Other	Controls of Agents	2
		Transparency of Financing Packages	0
		Subsidiaries / Sub-Contractors	2
		Political Influence	3