

Zimbabwe

2015 Scorecard

Political	Defence & Security Policy	Legislative Scrutiny	1
		Defence Committee	2
		Defence Policy Debated	1
		CSO Engagement	0
		International AC Instruments	3
		Public Debate	0
		AC Policy	1
		AC Institutions	1
		Public Trust	1
		Risk Assessments	0
	Defence budgets	Acquisition Planning	0
		Budget Transparency & Detail	0
		Budget Scrutiny	1
		Budget Publicly Available	0
		Defence Income	0
		Internal Audit	1
		External Audit	0
	Other Political Areas	Natural Resources	0
		Organised Crime Links	0
		Organised Crime Policing	1
Intelligence Services Oversight		0	
Intelligence Services Recruitment		0	
Export Controls		1	
Finance	Asset Disposals	Asset Disposal Controls	1
		Asset Disposal Scrutiny	0
	Secret Budgets	Percentage Secret Spending	0
		Legislative Access to Information	0
		Secret Program Auditing	0
		Off-budget Spending in Law	0
		Off-budget Spending in Practice	0
		Information Classification	0
	Links to Business	Mil. Owned Businesses Exist	0
		Mil. Owned Business Scrutiny	0
Unauthorised Private Enterprise		0	
Personnel	Leadership	Public Commitment	1
		Measures for Corrupt Personnel	1
		Whistleblowing	0
		Special Attention to Sensitive Personnel	0
	Payroll and Recruitment	Numbers of Personnel Known	0
		Pay Rates Openly Published	0
		Well-established Payment System	1
		Objective Appointments	1
Objective Promotions	1		

	Conscription	Bribery to Avoid Compulsory Conscription	
		Bribery for Preferred Postings	
	Salary Chain	Ghost Soldiers	0
		Chains of Command and Payment	1
	Values, Standards, Other	Code of Conduct Coverage	1
		Code of Conduct Breaches Addressed	0
		AC Training	1
		Prosecution Outcomes Transparent	0
		Facilitation Payments	1
Operations	Controls in the Field	Military Doctrine	0
		Operational Training	0
		AC Monitoring	0
		Controls on Contracting	0
		Private Military Contractors	0
Procurement	Government Policy	Legislation	1
		Transparent Procurement Cycle	0
		Oversight Mechanisms	0
		Purchases Disclosed	0
		Standards Expected of Companies	0
	Capability Gap	Strategy Drives Requirements	0
		Requirements Quantified	0
	Tendering	Open Competition v. Single-Sourcing	1
		Tender Board Controls	1
		Anti-Collusion Controls	1
	Contract Delivery / Support	Procurement Staff Training	1
		Complaint Mechanisms for Firms	1
		Sanctions for Corruption	1
	Offsets	Due Diligence	0
		Transparency	0
		Competition Regulation	0
	Other	Controls of Agents	0
		Transparency of Financing Packages	0
		Subsidiaries / Sub-Contractors	0
		Political Influence	1