



## Madagascar 2015 Scorecard

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Political	Defence & Security Policy	Legislative Scrutiny	1
		Defence Committee	1
		Defence Policy Debated	1
		CSO Engagement	2
		International AC Instruments	2
		Public Debate	2
		AC Policy	2
		AC Institutions	1
		Public Trust	1
		Risk Assessments	1
	Defence budgets	Acquisition Planning	0
		Budget Transparency & Detail	0
		Budget Scrutiny	1
		Budget Publicly Available	1
		Defence Income	1
		Internal Audit	0
		External Audit	0
	Other Political Areas	Natural Resources	2
		Organised Crime Links	1
		Organised Crime Policing	1
		Intelligence Services Oversight	0
		Intelligence Services Recruitment	0
		Export Controls	1
Finance	Asset Disposals	Asset Disposal Controls	0
		Asset Disposal Scrutiny	0
	Secret Budgets	Percentage Secret Spending	0
		Legislative Access to Information	0
		Secret Program Auditing	0
		Off-budget Spending in Law	1
		Off-budget Spending in Practice	2
		Information Classification	0
	Links to Business	Mil. Owned Businesses Exist	2
		Mil. Owned Business Scrutiny	2
		Unauthorised Private Enterprise	2
Personnel	Leadership	Public Commitment	4
		Measures for Corrupt Personnel	2
		Whistleblowing	0
		Special Attention to Sensitive Personnel	1
	Payroll and Recruitment	Numbers of Personnel Known	0
		Pay Rates Openly Published	0
		Well-established Payment System	2
		Objective Appointments	1
		Objective Promotions	0





	Conscription	Bribery to Avoid Compulsory	
		Conscription	
		Bribery for Preferred Postings	
	Salary Chain	Ghost Soldiers	2
		Chains of Command and Payment	2
	Values, Standards, Other	Code of Conduct Coverage	2
		Code of Conduct Breaches Addressed	2
		AC Training	1
		Prosecution Outcomes Transparent	0
		Facilitation Payments	2
Operations	Controls in the Field	Military Doctrine	1
		Operational Training	0
		AC Monitoring	0
		Controls on Contracting	0
		Private Military Contractors	2
Procurement	Government Policy	Legislation	0
		Transparent Procurement Cycle	0
		Oversight Mechanisms	0
		Purchases Disclosed	0
		Standards Expected of Companies	0
	Capability Gap	Strategy Drives Requirements	0
		Requirements Quantified	0
	Tendering	Open Competition v. Single-Sourcing	0
		Tender Board Controls	0
		Anti-Collusion Controls	0
	Contract Delivery /	Procurement Staff Training	0
	Support	Complaint Mechanisms for Firms	2
		Sanctions for Corruption	1
	Offsets	Due Diligence	
		Transparency	
		Competition Regulation	
	Other	Controls of Agents	0
		Transparency of Financing Packages	0
		Subsidiaries / Sub-Contractors	0
		Political Influence	1