



Guinea-Bissau 2015 Scorecard

| Political | Defence & Security Policy | Legislative Scrutiny | 1 |
|-----------|--------------------------------|--|---|
| | | Defence Committee | 1 |
| | | Defence Policy Debated | 1 |
| | | CSO Engagement | 1 |
| | | International AC Instruments | 2 |
| | | Public Debate | 1 |
| | | AC Policy | 1 |
| | | AC Institutions | 0 |
| | | Public Trust | 0 |
| | | Risk Assessments | 0 |
| | Defence budgets | Acquisition Planning | 0 |
| | | Budget Transparency & Detail | 0 |
| | | Budget Scrutiny | 0 |
| | | Budget Publicly Available | 1 |
| | | Defence Income | 0 |
| | | Internal Audit | 0 |
| | | External Audit | 1 |
| | Other Political Areas | Natural Resources | 1 |
| | | Organised Crime Links | 0 |
| | | Organised Crime Policing | 0 |
| | | Intelligence Services Oversight | 0 |
| | | Intelligence Services Recruitment | 1 |
| | | Export Controls | 1 |
| Finance | Asset Disposals | Asset Disposal Controls | 1 |
| | | Asset Disposal Scrutiny | 0 |
| | Secret Budgets | Percentage Secret Spending | 0 |
| | | Legislative Access to Information | 0 |
| | | Secret Program Auditing | 0 |
| | | Off-budget Spending in Law | 1 |
| | | Off-budget Spending in Practice | 0 |
| | | Information Classification | 0 |
| | Links to Business | Mil. Owned Businesses Exist | 0 |
| | | Mil. Owned Business Scrutiny | 0 |
| | | Unauthorised Private Enterprise | 0 |
| Personnel | Leadership | Public Commitment | 1 |
| | | Measures for Corrupt Personnel | 0 |
| | | Whistleblowing | 0 |
| | | Special Attention to Sensitive Personnel | 0 |
| | Payroll and Recruitment | Numbers of Personnel Known | 2 |
| | | Pay Rates Openly Published | 0 |
| | | Well-established Payment System | 0 |
| | | Objective Appointments | 1 |
| | | Objective Promotions | 0 |





| [| Conscription | Bribery to Avoid Compulsory | 0 |
|-------------|--------------------------|-------------------------------------|---|
| | P | Conscription | |
| | | Bribery for Preferred Postings | 0 |
| | Salary Chain | Ghost Soldiers | 2 |
| | • | Chains of Command and Payment | 0 |
| | Values, Standards, Other | Code of Conduct Coverage | 1 |
| | , | Code of Conduct Breaches Addressed | 0 |
| | | AC Training | 1 |
| | | Prosecution Outcomes Transparent | 0 |
| | | Facilitation Payments | 1 |
| Operations | Controls in the Field | Military Doctrine | 1 |
| | | Operational Training | 0 |
| | | AC Monitoring | 0 |
| | | Controls on Contracting | 0 |
| | | Private Military Contractors | 1 |
| Procurement | Government Policy | Legislation | 1 |
| | | Transparent Procurement Cycle | 0 |
| | | Oversight Mechanisms | 0 |
| | | Purchases Disclosed | 0 |
| | | Standards Expected of Companies | 0 |
| | Capability Gap | Strategy Drives Requirements | 0 |
| | | Requirements Quantified | 0 |
| | Tendering | Open Competition v. Single-Sourcing | 1 |
| | | Tender Board Controls | 0 |
| | | Anti-Collusion Controls | 1 |
| | Contract Delivery / | Procurement Staff Training | 0 |
| | Support | Complaint Mechanisms for Firms | 2 |
| | | Sanctions for Corruption | 1 |
| | Offsets | Due Diligence | |
| | | Transparency | |
| | | Competition Regulation | |
| | Other | Controls of Agents | 0 |
| | | Transparency of Financing Packages | 0 |
| | | Subsidiaries / Sub-Contractors | 0 |
| | | Political Influence | 2 |